



A Pick-up Game With LeBron James:

The Complex Future of Mobility In Boston

Kris Carter

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the complex future of mobility in Boston



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Mayor Martin J. Walsh

Kris Carter
Mayor's Office of New Urban Mechanics
SUM BIO.19
2019.02.20

Boston: Some Context



Facts & Figures



Key characteristics



Population: 685,000 inhabitants
990,000 at daytime
4.5 Million in Metro Boston
8% growth 2010-2015



Pop.-density: 4,800 inh./km²



Size: 125 km²



Household income: \$54,485



Unemployment rate: 3.5%



Private car ownership: 60% of households



Roadways: 850 miles



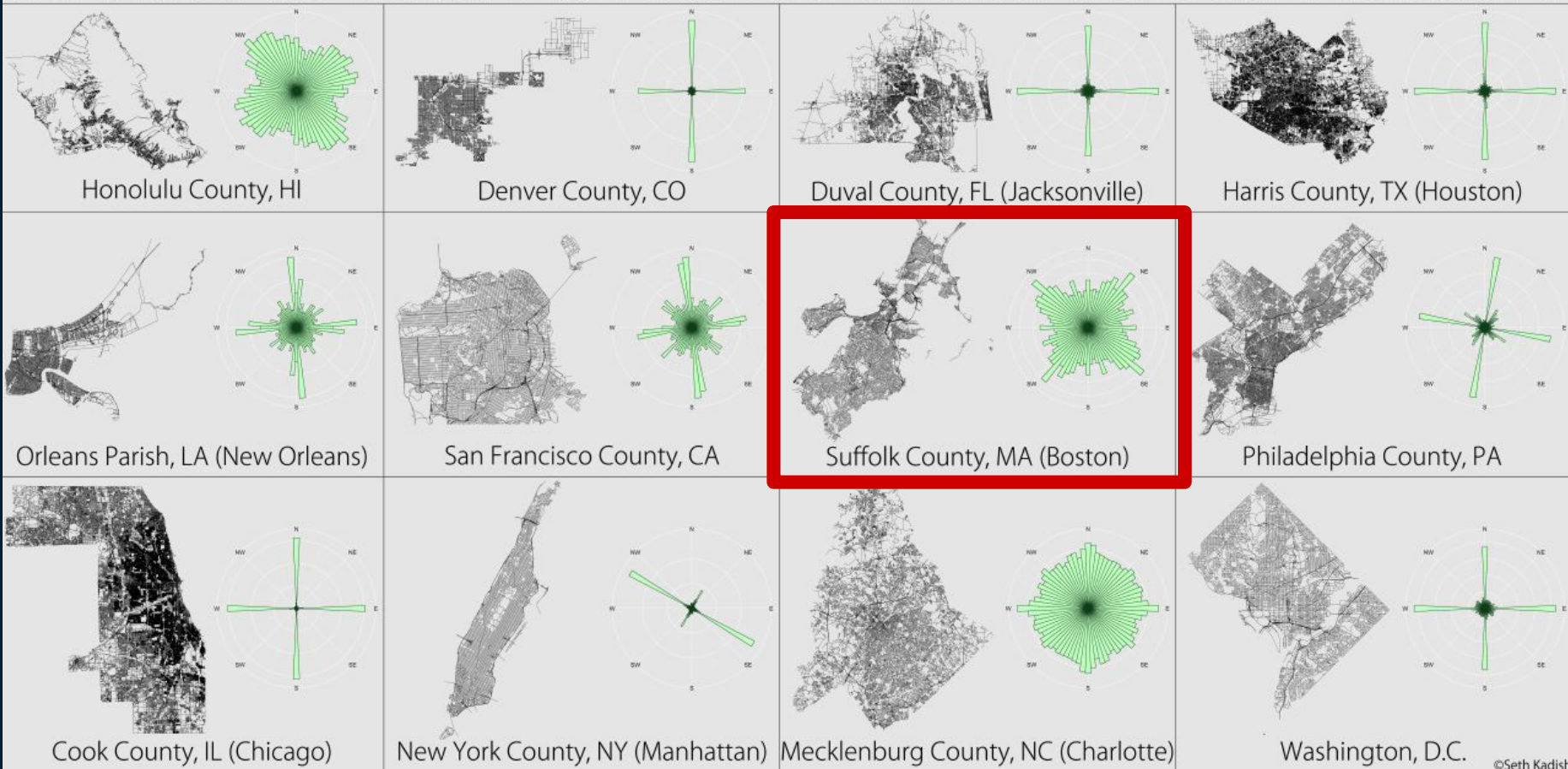
Getting to work: 40% drive alone, 5% carpool
33% use mass transit
15% walk, 2% bike



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Boston: Some Context of our roadways

On and Off the Street Grid: Relative Distributions of Road Orientations



Worst Traffic in America (?)

Inrix Global Traffic Scorecard

URBAN AREA	2018 IMPACT RANK (2017) ▾	HOURS LOST IN CONGESTION ▾
 Moscow	1 (1)	210 (10)
 Istanbul	2 (3)	157 (32)
 Bogota	3 (2)	272 (1)
 Mexico City	4 (4)	218 (9)
 Sao Paulo	5 (5)	154 (39)
 London	6 (6)	227 (6)
 Rio de Janeiro	7 (8)	199 (13)
 Boston, MA	8 (7)	164 (25)
 Saint Petersburg	9 (9)	200 (12)
 Rome	10 (13)	254 (2)



Source: Inrix Traffic Scorecard 2018



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Autonomous Vehicles: *Made in Detroit. Tested in Boston.*

ALEX DAVIES AND AARIAN MARSHALL TRANSPORTATION 11.22.16 09:11 AM

SELF-DRIVING CARS WILL LOVE THE DRIVING HELL THAT IS BOSTON

Source: *Wired* Nov. 2016



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Dan Primack ✓

@danprimack

Follow



Lyft/NuTonomy choosing Boston to test its self-driving cars is like choosing to play against LeBron in a pickup game.



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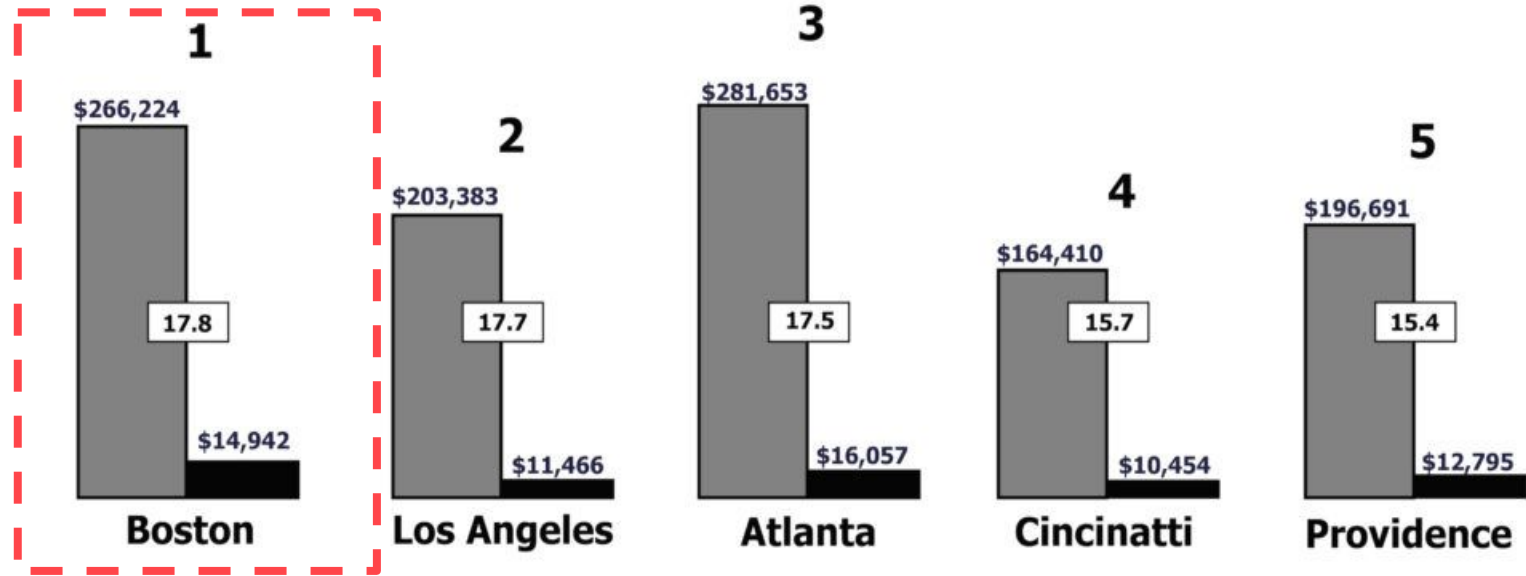
Increasing Inequality

Top 5 cities for inequality

Average income of people who earn more than 95% of the population

vs.

Average income of people who earn more than 20% of the population and their corresponding ratios (95:20)



Source: Brookings Institute
Graphic by Huntington News



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Effects of Climate Change

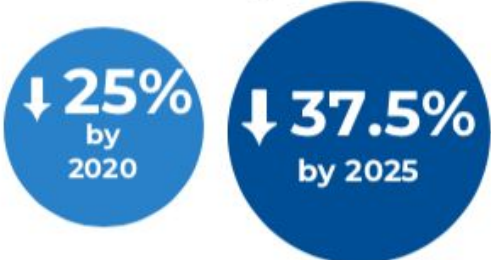


Estacion de Metro



Our Goal: Carbon Neutral by 2050

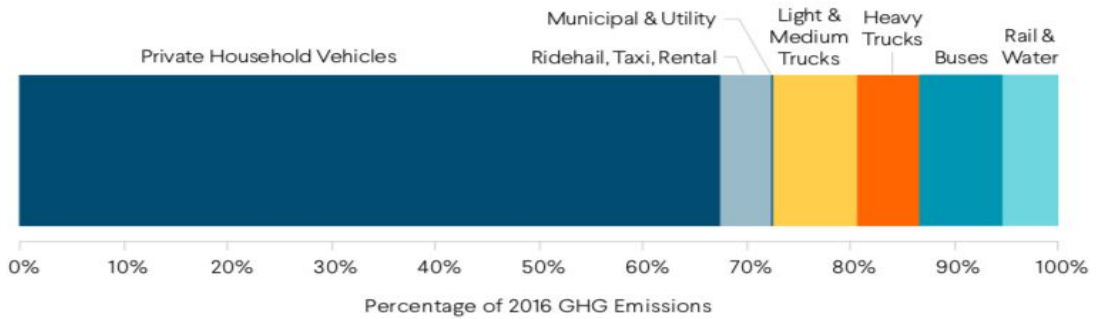
The City of Boston has committed to **ambitious energy savings and emissions reductions targets**



100%
carbon neutral
by 2050

29% of total city emissions are from transportation. 75% of those are from private passenger vehicles

Transportation Emissions by mode



GoBoston 2030 Goals



ACCESS

Make Boston's neighborhoods interconnected for all modes of travel

SAFETY

Collaborate on design & education to substantially reduce collisions on every street

RELIABILITY

Prioritize making travel predictable on Boston's transit and roadway networks



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GoBoston 2030 Mode Shift Goals

Boston Commuters	Share Today	2030 Aspirational
Public Transit	33%	44%
Walk	14.5%	20%
Bike	1.9%	8%
Carpool	5.4%	5%
Drive Alone	40.6%	18%
Other, Work from home	4.5%	5%



Three Case Studies: *in 8 minutes*

PROTOTYPE #1:

How can we change the culture of driving in Boston?

PROTOTYPE #2:

How can we nudge a mobility revolution towards a better societal outcome?

PROTOTYPE #3:

How can we be more equitable in our approach?



PROTOTYPE #1:

Can we change the culture of driving in Boston?



**93% of drivers surveyed,
rate themselves as above average.**

Also known as “illusory Superiority”

a

Svenson, O (1981).

“Are we all less risky and more skillful than our fellow drivers?”

**93% is from the USA driver sample*



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Allstate Insurance awards **Boston**
“**worst drivers in the nation**” two years in a row.

The typical driver in America gets into a collision once every **10 years**.
The typical driver in Boston gets into a collision once every **3.7 years**.



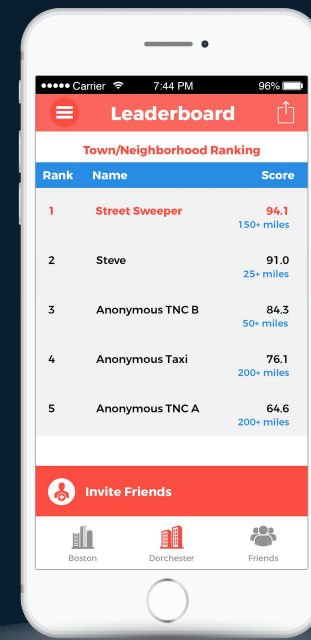
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The Paradox: *an app for safer driving*

- Runs in the background
- Generates a Score out of 100
- Leaderboards & badges
- Points for “non-car” trips
- \$10,000 in prizes

The Five Evaluated Behaviors

1. Phone Distraction
2. Speeding
3. Rapid Acceleration
4. Harsh Braking
5. Harsh Cornering



“This app finally allows me to prove to my husband I’m a better driver.”

Carrie, Charlestown, MA



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Actual Impact: 3 Million Miles & 300,000+ trips

Over 10-weeks, among the top 25% of users...

Phone distraction scores dropped by -47%

Harsh braking scores dropped by -37%

Speeding scores dropped by -35%



PROTOTYPE EXAMPLE #2:

*How can we nudge a mobility revolution
towards a better societal outcome?*



SAFETY

ACCESS

RELIABILITY

How will autonomous vehicles help us achieve these goals?



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SAFER STREETS

for Bicyclists & Pedestrians

*94% of crashes in the USA are a result of human error
28% of fatal crashes in the USA are alcohol related*

2017 in Boston

14
FATALITIES

4,537
SERIOUS INJURIES

*Sources: 2017 Boston Vision Zero
2016 NHTSA*



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BETTER ACCESS

*Could autonomous micro-buses better connect
Mattapan to rapid transit?*



The longer an average commute...the worse the chances of low-income families moving up the ladder. Commute time has a stronger correlation than crime rates, school test scores, or family structure.

*“The Impacts of Neighborhoods on Intergenerational Mobility”
Raj Chetty and Nathaniel Hendren, Harvard University*

The average commute in
Boston is **28** minutes

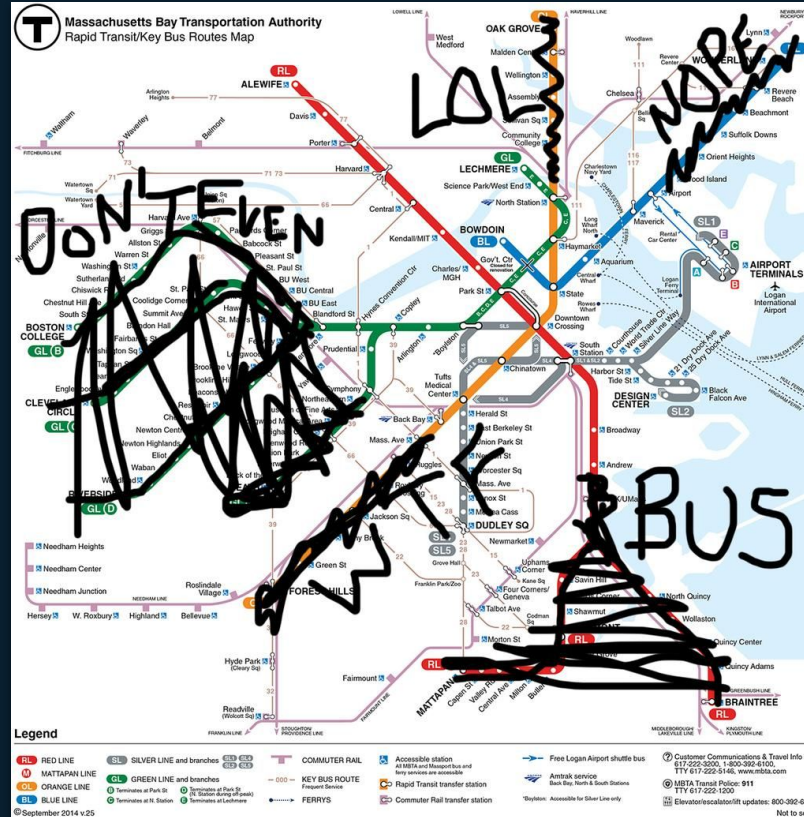
24% of Mattapan residents have
a commute over **60** minutes



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MUST BE RELIABLE TO BE MEANINGFUL

Mobility options that don't work in snow, don't work for us.



Unofficial Winter 2015
Snow Map

Source: MBTA Snow
Map, Sara Morrison



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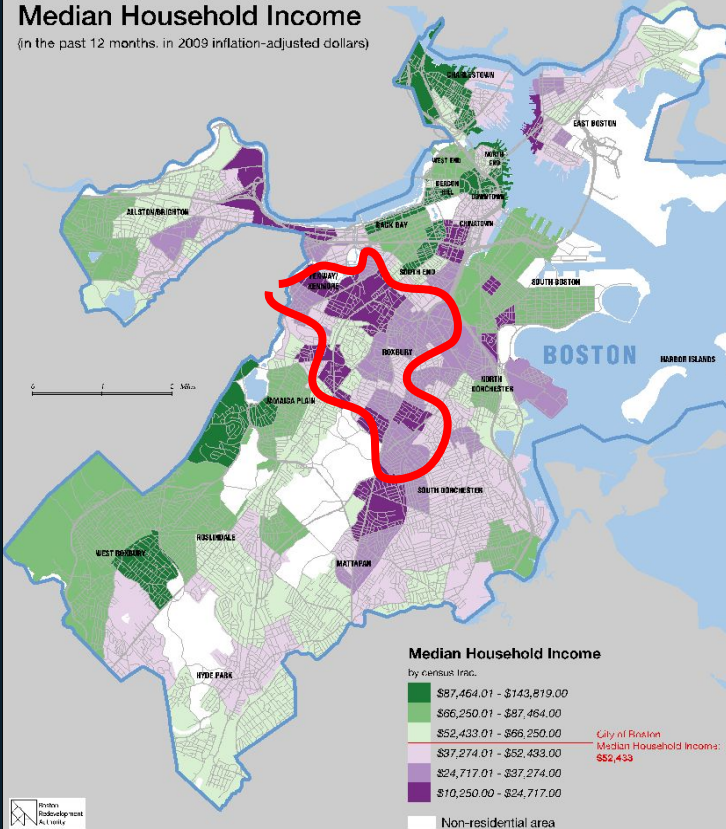
ENSURE EQUITY

Who should ensure that algorithms are not biased?

2005-2009 American Community Survey 5-Year Estimates

Median Household Income

(in the past 12 months, in 2009 inflation-adjusted dollars)



Sub-prime service

The three Boston ZIP codes that do not receive Amazon Prime deliveries:



Source: Boston Globe



If you're not at the table, you're on the menu

Si no estas en la mesa, estas en el menu*

*Via traductor de google



MAYOR WALSH SIGNS EXECUTIVE ORDER ON AUTONOMOUS VEHICLES

“...that our expected preferred deployment will be **fleets of autonomous vehicles that are electric and shared**...ensure **equitable access to opportunity** for those least well served by transportation options today, including seniors, youth, and those with physical disabilities.”

All AV documents available at [Boston.gov/boston-av](https://www.boston.gov/boston-av)



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Testing: Testing Partners

nuTonomy



“full-stack” & ride-hailing

Optimus Ride



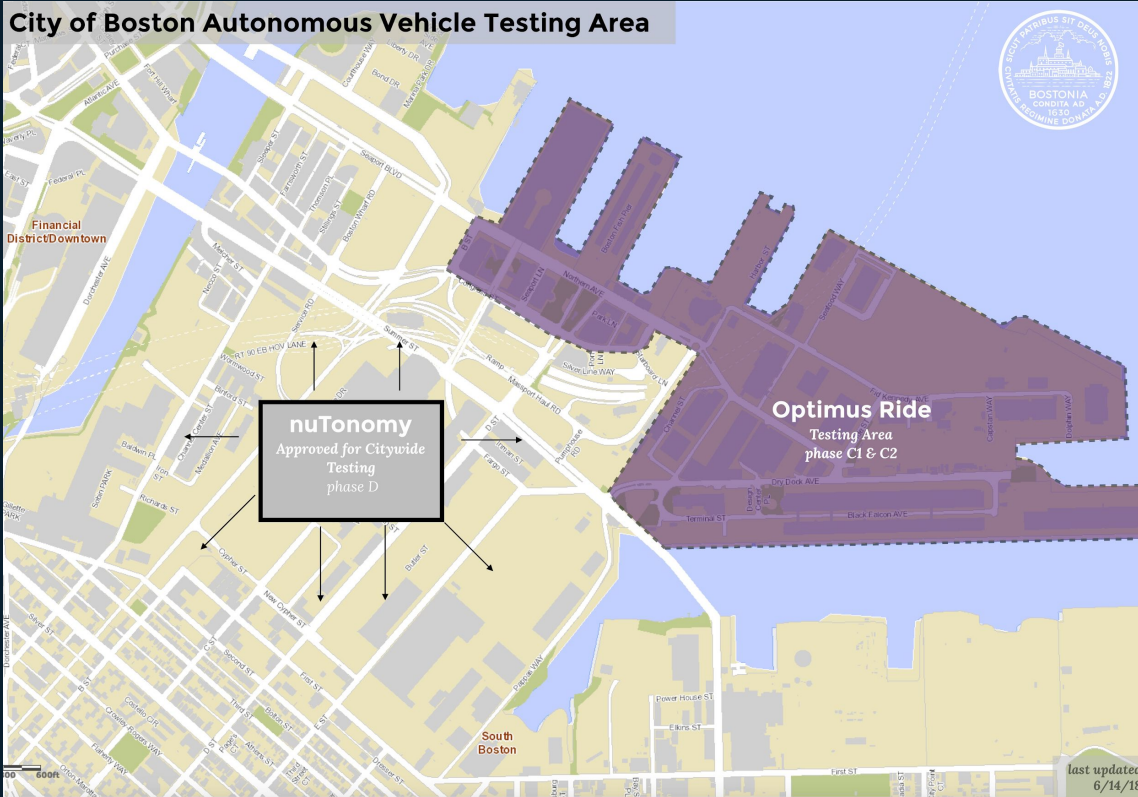
*“Super TOD”
first/last mile*



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Testing: Phased Approach

Generic Example
(individual plans vary)



Testing phases

- A** Off-site testing
- B1** 100 miles, Marine Industrial Park, day time only, good weather
- B2** 100 miles, Marine Industrial Park, day and night time, mixed weather
- C1** 200 miles, South Boston Waterfront, day time only, good weather
- C2** 200 miles in South Boston Waterfront, day and night, mixed weather
- D1** 400 miles in City of Boston, day time only, good weather
- D2** City of Boston day and night time, mixed weather



Full documentation of testing plans and approvals are in the “related documents” section at www.boston.gov/Boston-AV



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Testing: Quarterly Reports

Traffic signal solar glare, roadway ponding, snow removal, left turns, and other issues highlighted for further discussion & research

passenger pilots require 15% of people have mobility impairments



Each Quarterly Report can be viewed at www.boston.gov/boston-av

The report referencing passenger pilots from nuTonomy can be found: <https://www.boston.gov/sites/default/files/document-file-02-2018/q4-report.pdf>



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Research: Modeling a future Boston [at 37% Autonomous Vehicle penetration]



Source: WEF; BCG & MIT Analysis; 2018

http://www3.weforum.org/docs/WEF_Reshaping_Urban_Mobility_with_Autonomous_Vehicles_2018.pdf



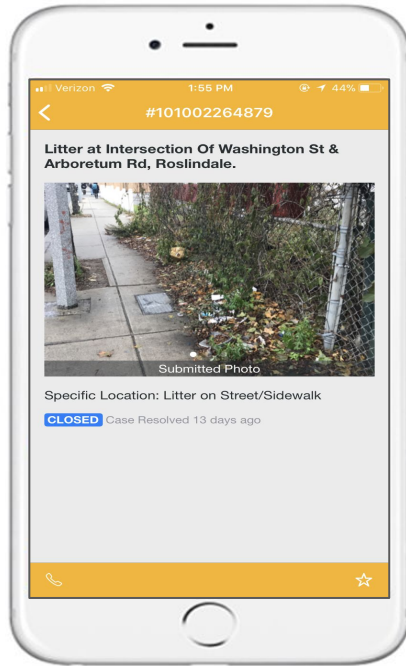
PROTOTYPE #3:

How can we be more equitable in our approach?

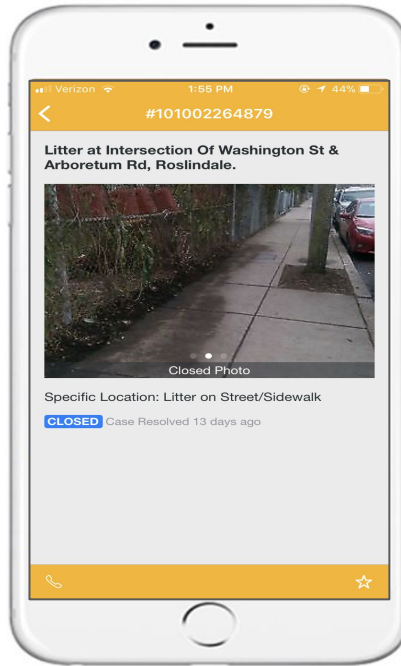


Civic Engagement with 3-1-1

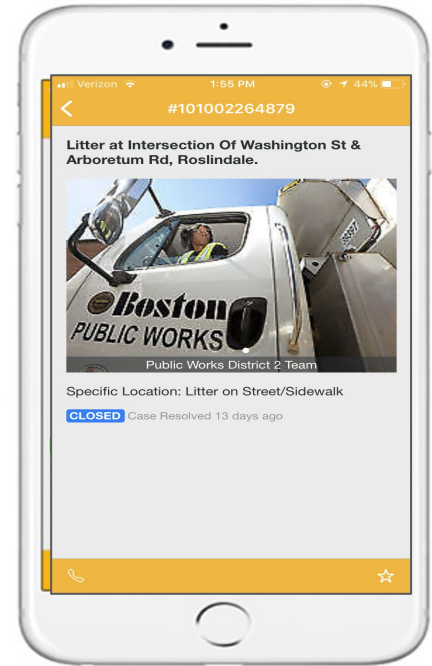
The Problem



The Result



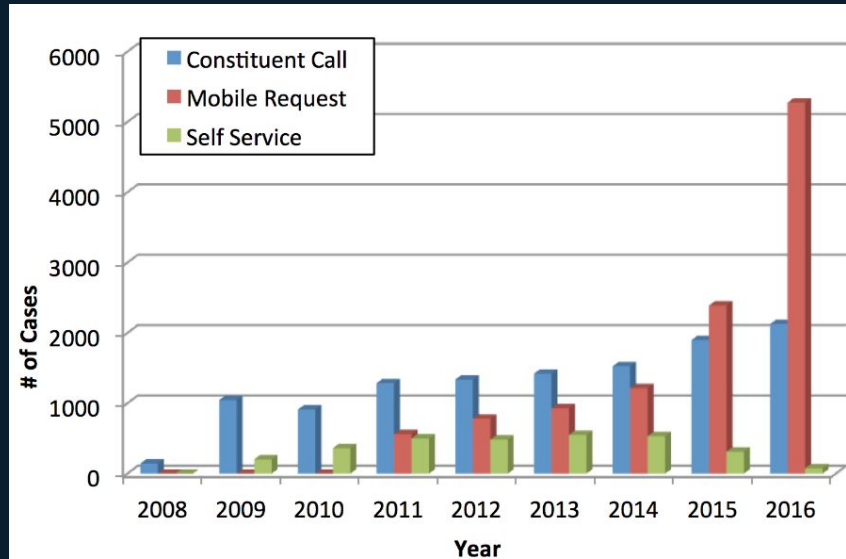
The Team



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Too Much Civic Engagement?

- The City used constituent requests to determine repair locations with the promise that all requests will be met within 18-24 months.
- After updating the 3-1-1 app to be more user-centered, the number of requests skyrocketed and made this “promise” impossible, creating a \$500M repair backlog

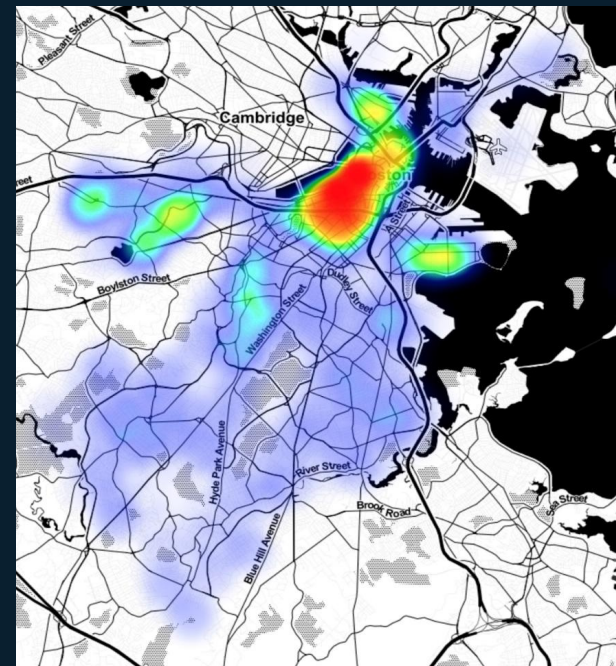
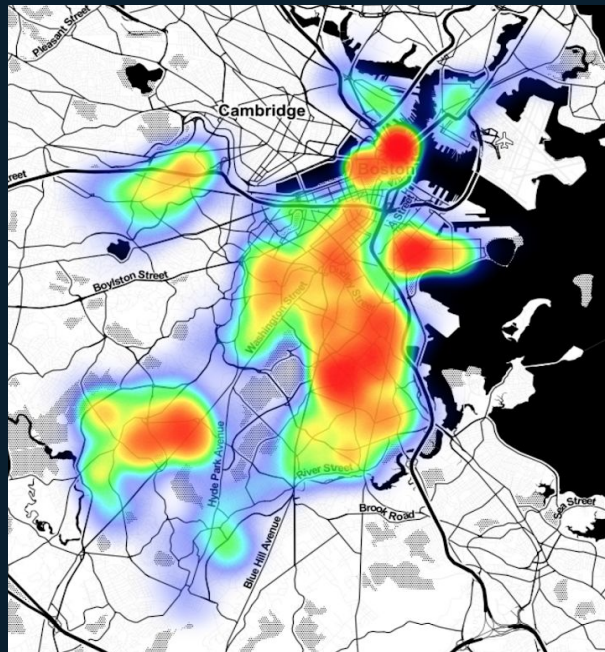
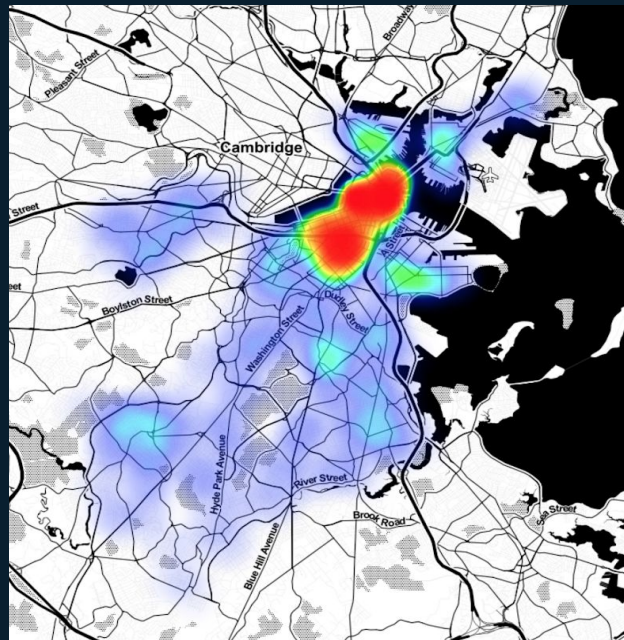


A Look at Repair Requests

Requests
(red=high frequency)

Sidewalk Conditions
(red=poor)

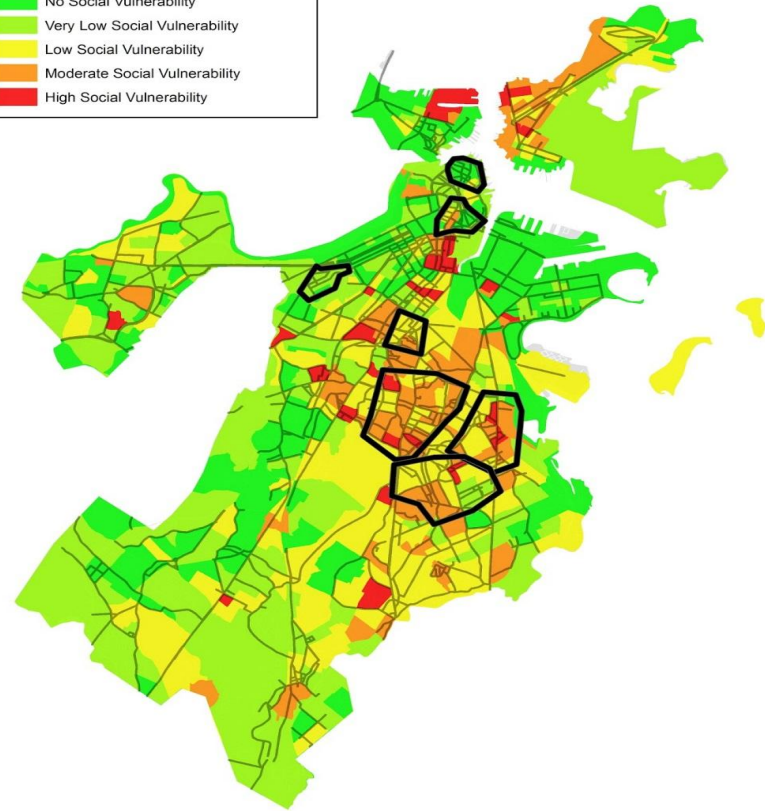
Per Capita Income
(red=highest)



A New Strategy

Look for *highest impact per dollar, increase effectiveness, focus on people*

- Full replacement instead of partial repairs
- Prioritize repairs where people are/walk the most (**high priority network**)
- Prioritize where our repairs will help citizens the most (**social vulnerability**)



A Final Thought

We shape our buildings; thereafter they shape us.

-Winston Churchill



A Final Thought

Streets

We shape our ~~buildings~~; thereafter they shape us.

-Me



Thank You

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THE MAYOR'S OFFICE OF
**NEW URBAN
MECHANICS**

